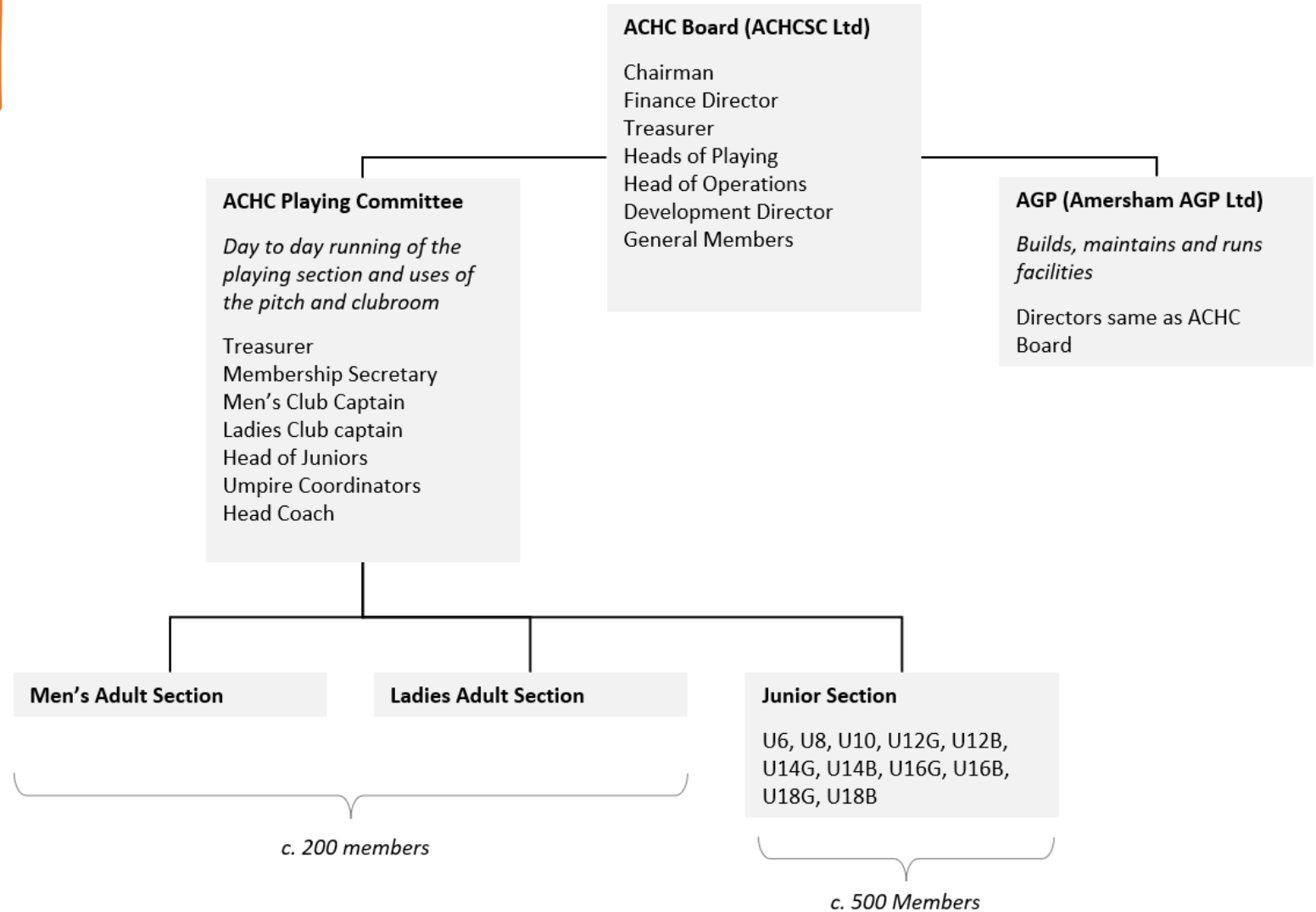


ACHC AGM 2026

Agenda

- Apologies
- Minutes and Matters Arising
- Review of the Year
- Finances
 - 2024-25 for approval
 - 2025-26 – update
 - Summary of loans, sinking fund etc
 - Subs and Match Fees Confirmation
- Election of Board members / Directors
 - Chair
 - Finance
 - Other Directors and Company Secretary
- Future Club Development - update
- AOB

ACHC Structure



Another
really good
year...

- Planning application submitted
 - More senior teams and doing well – M7, L8, L055 ...
 - > 50 U6s, U10G regional champs ...
 - Mixed team + Rebellion/ious Cups thriving
 - Improved deal with Y1
 - New umpires team started brilliantly
 - Primary Schools and Flyerz
 - Great team behind the scenes – fixtures, membership, admin, comms, facilities, finance, board ...
- 

... but not
without
some
challenges ...

- Umpire numbers and development
- 180 volunteers, but a few still do a disproportionate amount. We really need:
 - A communications lead
 - A volunteer coordinator
 - A bar/kitchen manager
- Player availability, especially Feb half-term
- Coaching changes
- Impact of Talent Academies



... all means
that we
mustn't sit
on our
laurels ...

- Target National Leagues, sustainably
 - Professionalise and build resilience
 - Deepen the bench of coaches
 - Continue to build schools programme – pipeline
 - Coordinate our comms – build external profile
 - Improve internal governance – IT, succession
 - Improve facilities and teas
 - Board and key role rotations
 - Second pitch, then extended clubhouse
- 

ACHC AGM 2026

Financials

Year Ended 31 August 2025

Similar level of income offset by increased coaching costs

- Combined trading surplus of £11k (PY £25k)
- Income up £2k (1%) – small decline in match fees + subs offset by higher donations
- Expenses up £16k (10%)
 - Increased investment in coaching £11k
 - Increased league affiliation costs £4k
 - £8k spend on planning related fees (offsets PY tax advice costs)

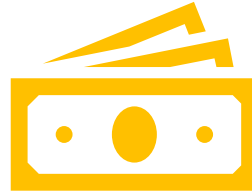
Profit and Loss Account

	Year Ended 31 August 2025			Year Ended 31 August 2024		
	ACHC	AGP	Consolidated	ACHC	AGP	Consolidated
Match Fees and Subs	166,760	0	166,760	169,700	0	169,700
Pitch and clubhouse Hire	0	45,622	7,222	0	45,440	7,040
Other	22,392	0	22,392	17,148	0	17,148
Income	189,152	45,622	196,374	186,848	45,440	193,888
Coaching	(60,136)	0	(60,136)	(49,164)	0	(49,164)
Pitch costs	(58,779)	(12,108)	(32,487)	(60,640)	(7,103)	(29,343)
Umpires and league affiliation	(20,265)	0	(20,265)	(16,441)	0	(16,441)
Other	(34,890)	(37,891)	(72,781)	(41,266)	(33,054)	(74,320)
Expenses	(174,070)	(50,000)	(185,670)	(167,511)	(40,157)	(169,268)
Trading Surplus / (loss)	15,082	(4,377)	10,705	19,337	5,283	24,620
Depreciation	0	(23,406)	(23,406)	0	(23,406)	(23,406)
Loan waivers	0	0	0	2,000	0	2,000
Profit / (Loss) for the year	15,082	(27,783)	(12,701)	21,337	(18,123)	3,214

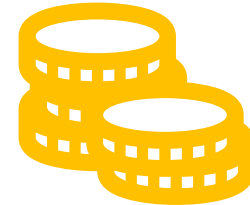
Balance Sheet Highlights 2025



Cash in bank at end April 25
£86k



Loans - none

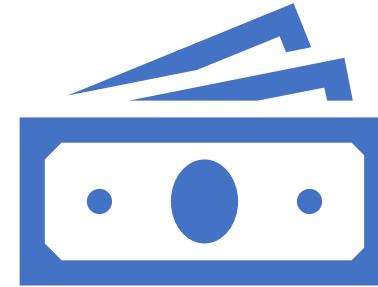


Capital expenditure - none

Balance Sheet Highlights 2025



Cash in bank at Aug 25
£30k (PY £20k)



Loans
£0k (PY £0k)

Balance Sheet

	Aug-25			Aug-24		
	ACHC	AGP	Consolidated	ACHC	AGP	Consolidated
Fixed Assets	0	346,840	346,840	0	370,246	370,246
Current Assets						
Debtors & Prepayments	250	0	250	576	0	576
Cash at Bank	24,102	6,047	30,149	8,694	10,876	19,570
Interco Loan	318,352	(318,352)	(0)	318,352	(318,352)	(0)
Bar Stocx	301	0	301	301	0	301
	343,005	(312,306)	30,700	327,923	(307,476)	20,447
Current Liabilities						
Creditors & Accruals	(0)	0	(0)	(0)	0	(0)
VAT	0	(917)	(917)	0	(1,369)	(1,369)
Corporation Tax	0	0	0	0	0	0
	(0)	(917)	(917)	(0)	(1,369)	(1,369)
Net Current Assets / (Liabilities)	343,005	(313,222)	29,783	327,923	(308,845)	19,077
Long-Term Liabilities:						
Members Loans	0	0	0	0	0	0
3rd Party Loan	0	0	0	0	0	0
	0	0	0	0	0	0
Net Assets / (Liabilities)	343,005	33,617	376,622	327,923	61,400	389,323
Equity Funding						
Brought Forward Reserves	327,923	61,400	389,323	306,586	78,640	385,226
Surplus / (Loss) for the Year	15,082	(27,783)	(12,701)	21,337	(18,123)	4,097
Carried Forward Reserves	343,005	33,617	376,622	327,923	60,517	389,323

Year Ended 31 August 2026

- Forecast combined trading surplus of £47k (PY £11k)
- Income up £46k
 - Match fees up £20k, additional players (expected £7k from juniors chg increase)
 - Subs up £7k (expected £10k from increased chgs)
 - £9k increase due to now separating costs for bar
 - Increased sponsorship - £11k up
- Expenses up £10k (6%)
 - Increased league affiliation costs £5k
 - Increased pitch hire £6k
 - Coaching costs down £12k (expect more to come through)
 - £12k additional bar costs (net £3k - see above)

Profit and Loss Account

	Year Ended 31 August 2026				Year Ended 31 August 2025		
	ACHC	AGP	Consolidated	Forecast	ACHC	AGP	Consolidated
Match Fees and Subs	174,087	0	174,087	193,857	166,760	0	166,760
Pitch and clubhouse Hire	0	33,684	4,884	6,419	0	45,622	7,222
Other	42,123	0	42,123	42,448	22,392	0	22,392
Income	216,210	33,684	221,094	242,723	189,152	45,622	196,374
Coaching	(45,990)	0	(45,990)	(48,063)	(60,136)	0	(60,136)
Pitch costs	(50,071)	(9,194)	(30,465)	(39,205)	(58,779)	(12,108)	(32,487)
Umpires and league affiliation	(20,107)	0	(20,107)	(25,037)	(20,265)	0	(20,265)
Other	(35,539)	(34,495)	(70,034)	(83,688)	(34,890)	(37,891)	(72,781)
Expenses	(151,706)	(43,689)	(166,595)	(195,992)	(174,070)	(50,000)	(185,670)
Trading Surplus / (loss)	64,505	(10,005)	54,499	46,731	15,082	(4,377)	10,705
Depreciation	0	(15,592)	(15,592)	(23,394)	0	(23,406)	(23,406)
Loan waivers	0	0	0	0	0	0	0
Profit / (Loss) for the year	64,505	(25,598)	38,907	23,337	15,082	(27,783)	(12,701)

ACHC Consolidated Cashflow - No Development

	2022 ACT	2023 ACT	2024 ACT	2025 ACT	2026 FCST	2027 ORIG	2028 ORIG	2029 ORIG	2030 ORIG
Opening Balance	58	32	33	20	31	78	108	138	168
Surplus / loss (excl depn & loans forgiven)	15	34	25	11	47	30	30	30	30
Movement in Net Current Assets	-7	-4	1	0	0	0	0	0	0
<i>Fencing</i>		-14							
<i>Replacement Carpet</i>									-220
Capital Expenditure	0	-14	0	0	0	0	0	0	-220
<i>Opening Debt</i>	-96	-61	-42	0	0	0	0	0	0
<i>Closing Debt</i>	-61	-42	0	0	0	0	0	0	-50
<i>Loans forgiven</i>	1	5	2						
Increase / (Repayment) Loans	-34	-15	-40	0	0	0	0	0	50
Closing Balance	32	33	20	31	78	108	138	168	28

At the current rate we will be just short of a sufficient surplus for resurfacing by 2030

We will need a loan/grant/donations of approx £50k to finance the resurfacing

Match Fees and Subs



Forecast surplus is positive, but with potential development we will need significant funds



EH, planning and legal fees will remain high



Maintain subs waiver for first year post student, and GKs with own kit



Continued increase in investment in coaching – Boys Lead, performance squads Saturday management ...



Aim is to be able to replace the carpet in 2030 with minimum debt, assuming no second pitch

Match Fees and Subs – no change for 26/27

		Current	Revised	
Adult Subs		£220.00	£220.00	0%
Adult Match Fees		£13.00	£13.00	0%
Junior Subs	U11+	£185.00	£185.00	0%
Junior Subs	U10	£145.00	£145.00	0%
Junior Match Fees		£8.00	£8.00	

We don't want money to be a barrier to playing hockey. A fund is available to help those in real need - any request to Rob L or Sarah W will be treated in the strictest confidence

Election of Directors and Board Members

Directors

- Chair – Rob Levine
- Finance Director – Richard Martin
- Director – Mark McCree
- Director – Miranda Sharp

Other Board Members

- Annie Dunster
- Rachel Gaymond
- Lou Hagan
- Charlotte Killigrew
- Dominic Orchard
- Junior Member tbc (one-year term, so Rajvir Saggu and Charlotte Lentz stepping down)
- Sarah Watts

Future Club Development

Planning application for second pitch submitted – response expected soon.

Still aiming to build second pitch in summer 2027

Will then submit application to extend clubhouse

Lobbying to ensure sufficient parking and lease extension

Will survey on next steps once planning issues resolved

**WILL NEED SIGNIFICANT VOLUNTEER
HELP WITH FUNDRAISING**



Any Other
Business

